

State Controller's Annual Conference
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Placer-



What's in your County Treasurer's Portfolio?

- Agency Mortgage Debt?
 - FNMA & FHLMC

- Corporate Bonds?
 - Lehman Bros.

What about local investments?





Government Code Section 53601 (a, b)

No statutory authority to "loan" money





Government Code 53601

- Section (a) Debt issued by your County
- US Treasuries
- Notes and Warrants of California or any other State
- Section (e) Debt issued by local government entities in California
- Debt issued by Federal Agencies and Government Sponsored Enterprises
- Banker's Acceptances
- Commercial Paper
- Negotiable CDs
- Repurchase Agreements
- Securities Lending Agreements
- Medium Term Notes
- Mutual Funds
- Federal Agency Mortgage Backed Securities (FNMA & FHLMC)



Local Government Entities

County

Schools

Cities

Special Districts





Whose money is it?

Local Government?

Taxpayers!





Types of Projects

 County Infrastructure and Equipment Leases

Small School District Financing

 Bridge Loans for Infrastructure for delayed State Funding

Emergency Cash Flow (schools)





Types of Debt

- Dry Period Financing
 - California Constitution Article 16, Sect. 6
- TRANs
- Revenue Bonds
- COPs
- Lease Purchase Agreements





California Constitution, Article 16, § 6

And provided, still further, that notwithstanding the restrictions contained in this Constitution, the treasurer of any city, county, or city and county **shall have power and the duty** to make such temporary transfers from the funds in custody as may be necessary to provide funds for meeting the obligations incurred for maintenance purposes by any city, county, city and county, district, or other political subdivision whose funds are in custody and are paid out solely through the treasurer's office. Such temporary transfer of funds to any political subdivision shall be made only upon resolution adopted by the governing body of the city, county, or city and county directing the treasurer of such city, county, or city and county to make such temporary transfer. Such temporary transfer of funds to any political subdivision shall not exceed 85 percent of the anticipated revenues accruing to such political subdivision, shall not be made prior to the first day of the fiscal year nor after the last Monday in April of the current fiscal year, and shall be replaced from the revenues accruing to such political subdivision before any other obligation of such political subdivision is met from such revenue.



Who's Watching?

The issuance should be in standard form, familiar to those expected and likely to review.

- Rating Agencies
- Outside Auditors
- Treasury Oversight Committee
- Depositors
- Tax Payer Groups





Standard Process & Documentation

- Letters of Representation
- Legal Opinions
- Indenture
- Purchase contract
- Note or Bond Form
- Etc.





Due Diligence

- Project feasibility (do you need outside professional analysis?)
- Security
- Fiduciary responsibility to depositors
- Take advantage of the market disparity to determine the interest rate



Who can/should help?

- County Counsel
- Bond Counsel
- Financial Advisor
- Technical Advisors (Engineers, Architects)

What is their professional opinion?





Be innovative to create th win/win!

- Credit line structure
 - To avoid CABs
- Conversion from credit line to fully amortized
- Step structure
 - To accommodate cash flow
- No prepayment penalty
- Reduce cost of financing





How much can you invest?

Safety

Liquidity

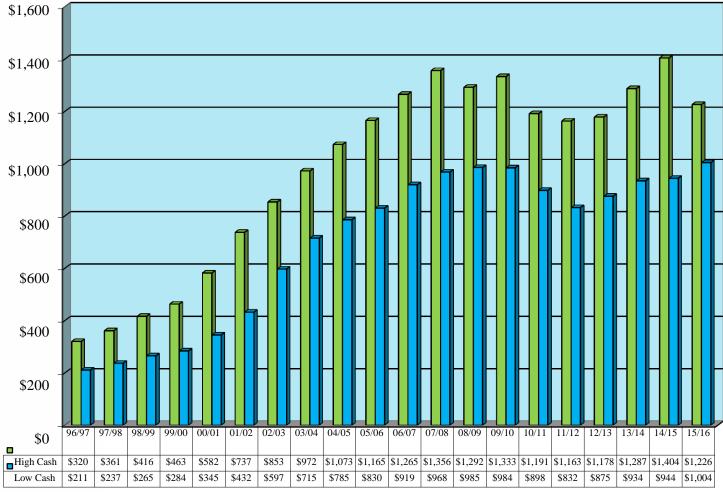
Yield

Diversification





Placer County Cash in Treasury (in millions)







What's the impact?

- What is the combined value of treasury portfolios?
- What kind of impact could this have on the local/regional California economies?
 - Jobs
 - Economic growth and recovery
 - Increased public service and infrastructure





Placer Examples

- Colfax, wastewater, interim financing (Note)
- Rocklin USD, school construction, gap financing (Note)
- Middle Fork Hydroelectric System relicensing and capital improvements (Revenue Bonds)
- County, Helicopter (Lease Purchase)
- Mid-Placer Schools Transportation Agency, 2 school buses
- Newcastle School Dist. (GO refi)
- mPOWER Placer PACE assessment bonds



Relationships

Can you, will you, transcend local politics for local benefit and greater good?

"Collaboration creates prosperity."Lynne Twist, The Soul of Money

"Money, pardon the expression, is like manure. It's not worth a thing unless it's spread around, encouraging young things to grow." – Dolly Levi, Hello, Dolly!





- "I'd rather do business with Main Street than Wall Street"
- "I like to invest in Main Street and sell to Wall Street".
- "The next economy is not about trickle-up or trickle-down, but about regional collaboration and leveraging local resources to create a "ripple-out effect" in local economies."

Jenine's Quotes





Thank you!

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